

Fresno County DSS

Service Center Project

Data, Dashboards and Decision-Making

Making it Work for the Customer

Fresno County Pre-ACA and Service Center

Fresno County population = 1 million

Medical Cases = 144,896

CalFresh Cases = 94,482

CalWORKs Cases = 27,631

Traditional Service Model

- Assigned Caseworkers
- Paper Intensive
- Scanned only closed cases
- Designated Intake and Ongoing offices
- In-person intake application interviews
- Minimal amount of data available to manage workload

Business Objectives

Enhance customer satisfaction Improve Business Efficiency through leveraging technology Improve Business Efficiency through flexible use of resources **Data Informed Decision Making** 4

Preparation for Health Care Reform

Enhance Customer Service – 'Serve the Client' with 'One Touch' and a 'No Wrong Door' approach

- Provides clients with multiple options for accessing services (in office, telephone, internet)
- Allows clients to be served in all Service Center locations
- Any worker can assist the client (online case files)
- Decreases wait times in office and on the telephone
- Distributes tasks among workers to allow sufficient time to resolve case workloads

DSS Customer Service Improvement History

Feb 2015- CalWORKs Service Center Launch Projected

June 2014- ABD Service Center Launches

Oct 2013- ACA Open Enrollment

MN & CF Service Center Implementation

Apr 2013- Call Center Launched

- Automated Call Distribution (ACD Nexus)
- Workforce Management (WFM Calabrio)
- Quality Management for Call Center (Calabrio)

Apr – May 2013- MN & CF Ongoing & Intake Service Centers Launched

Task Management Tool (TMT)

Jan-Feb 2013- Lobby Redesign complete for 6 offices

- Kiosks
- Lobby Traffic System (LTS)
- EZ Appointment Management Tool

Feb-Mar 2013- Centralized Mail & Case Scanning Project Complete (Technology: Filenet)

April 2012- MN & CF Service Center Project Started (with Intelegy Consulting)

January 2012- Upfront document imaging started

July 2011- Launch of Interactive Voice Recognition (IVR) / Generic messageall calls requesting worker default to Change Center staff; CalWORKs and MN/CF Call Handling

July 2010- Benefits CalWIN launched for CF & MN Applications

Build Begins

MN & CF Design and

Lobby Redesign

1

Staffing Functions include:

- Lobby Navigator
- Rapid Service Unit (RSU)
- Drop-in Staff

2

Lobby Traffic System:

- Kiosk
 - Self service touch screens for clients to request a service
 - Displays the ticket # and directs clients
 - Provides outcome measures including reason for office visit
- Benefits CalWIN PCs, Copiers, Mail Drop Off Box for Self Service
- Phones to access the call center for potentially faster service
- Up Front Scanning

3

EZ Appointment:

- Allows for appointment scheduling across all Service Center Offices
- Round robin assignment to staff

4

Future Enhancements:

- Linkage between LTS and EZ Appointment
- Self Scanning with receipt

LTS Operational Reports

Lobby Counts

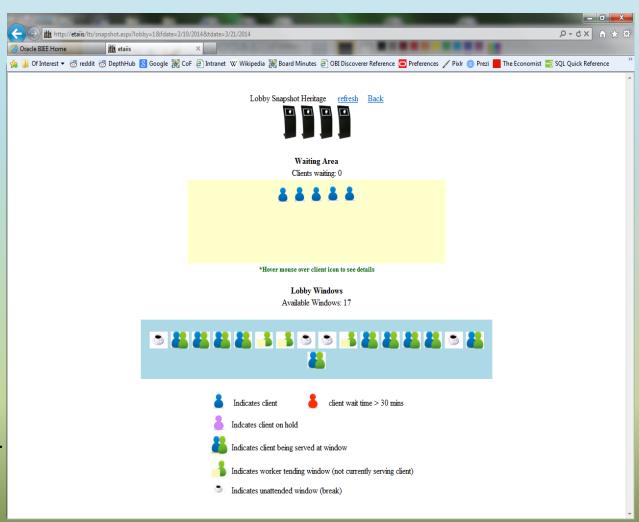
Lobby traffic counts by date, location, language and purpose of visit. Provides statistics based on client check-in to the kiosks

Activity Log

Detailed information on each check-in ticket. Filtered by site and date range.

Lobby Snapshot

Real-time status of specified lobby. Shows clients in waiting area, length of wait, and window status.



Lobby Traffic Dashboard: Counts

 Provides client traffic counts, wait times, and window service times by lobby, service type, and language.

Shows trends by week and by month.

Oracle BI Interactive Dashl ×

Used by executive and management staff to monitor and plan for lobby

traffic.

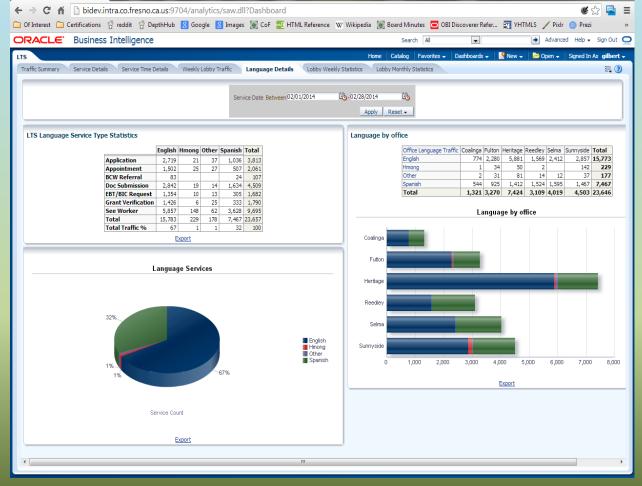
Traffic Summary

Service Counts by Lobby

Wait Times and Service
Times

Traffic Counts by Week

Traffic Counts by Language



LTS: August 2014

Overall Ticket Counts (Percentage of overall count)

12,741 (42.8%) See Worker
5,500 (18.5%) Application
3,573 (12.0%) Document Submission
3,580 (12.0%) Appointment
1.801 (6.0%) INC/Grant Verification
2,419 (8.1%) EBT/BIC Care Request
170 (0.6 %) BCW

August 2014	Ticket Count		
Coalinga	100000000000000000000000000000000000000	July 2014	% Change
7510	958	1,101	
Commissary 1st	2,043	2,131	
Commissary 2nd	3,558	3,512	Clark.
Fulton	134	3,368	-/-
Heritage	7,741	8,004	2251500
Kerman	1,428	N/A	N/A
Reedley	3,303	3,352	-1%
Selma	3,754	4,137	-9%
SRC	1,729	1,732	0%
Sunnyside	5,135	4,876	11/4/2
Grand Total	29,783	32,213	-8%
Grand Total	29,783	32,213	-8%
	5,135	4,876	
Sunnyside	T,129		

29,783: tickets were counted for the month of July 2014 including BCW.

29,614 seen by a Worker (From LTS Productivity Count).

7,403 Tickets: Average Weekly Lobby Traffic (4 Weeks).

1,410 Tickets: Average Daily Lobby Traffic (21 days)

Average Service Time at the Window is 8 min.

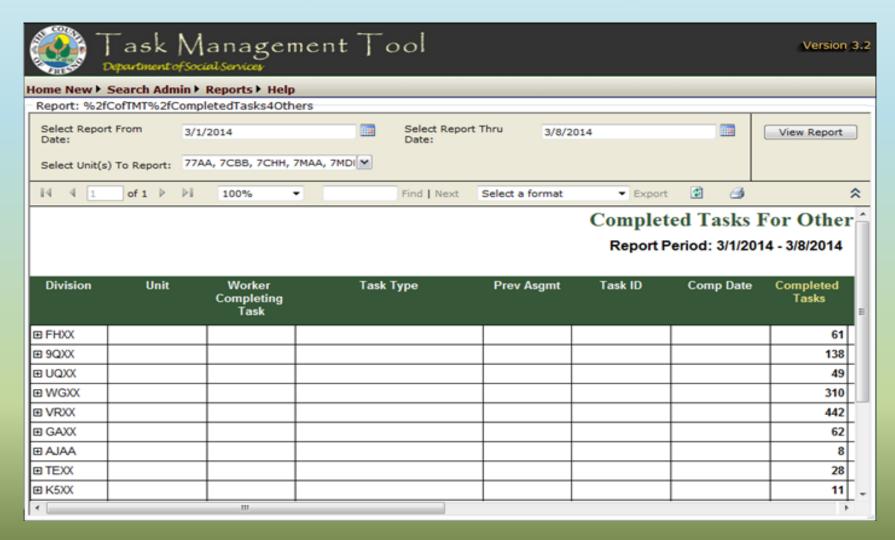
Intake & Ongoing Implementation

Staffing Functions: 1 **Phone Interviews Face to Face Interviews at Customer Request Tasks** EZ Appointment used to schedule all CF Intake and CF RRR appointments round-2 robin to workers as phone interviews Staff receive assignments via TMT. Staff see a list of pending tasks to process, mark 3 tasks complete, and assign future tasks for follow-up **Task Management Tool:** Linked with document imaging for automated task recognition 4 CalWIN data uploads for batch task assignment Allows for staffing blocking and distribution of workload by % Balances workload among available staff **Future Enhancements: Telephonic Signature** 5 Oracle Business Intelligence Enterprise Edition (OBIEE) Reporting that will link **CalWIN** and **TMT** reports

TMT Operational Reports

- Completed Tasks Report Number of tasks completed in the specified time frame
- Received Tasks Report Detailed listing of all Service Center received tasks, including tasks that were not assigned to a worker
- Reopened Tasks Report Detailed listing of all reopened tasks in the specified time frame
- Manually Created Tasks Report Detailed listing of all tasks manually created in the specified time frame
- Completed for Others Report Detailed listing of all tasks that workers completed for other districts in the specified time frame

TMT Operational Reports



TMT Summary -Intake (September 2013 thru August 2014)

Intake Task Creation Counts - Monthly

MONTH OF:

August 2014

Report Date: 9/26/2014

NOTE:

CalFresh RRR Appt - Created and loaded for the following month's CF RRR Interviews from EZ Appt; these tasks are scheduled to be performed in the following month. Medi-Cal RRR VCL Review - Previously Medi-Cal RRR task; created for the review and completion of the Verification Check List to be mailed out with MC RRR packet for

all MC RRRs due in 2 months. Task has to be completed and packets mailed out 75 days prior to the end of the MC RRR month. (NO LONGER ACTIVE)

all MC RRRs due in 2 months. Task has to be completed and packets mailed out 75 days prior to the end of the MC RRR month. (NO LONGER ACTIVE) Comparison Done													
Row Labels	Sep-13	Oct-13	Nov-13	Dec-13	Jan-14	Feb-14	Mar-14	Apr-14	May-14	Jun-14	Jul-14		Grand Total
ACA Application Processing	3ερ-13 1	275	359	473	809	357	349	Apr-14	IVIAy-14	Juli-14	Jui-14	Aug-14	2,623
ACA Interview	17	450	503	725	895	378	220						3,188
ACA Plan Selection	0	430	505	723	17	3/8	3	2	166	196	204	165	771
ACA Plan Selection ACA Verif Processing	19	95	150	242	2,713	272	106	Z	100	196	204	105	3,597
Add Persons Newborns	19	35	150	242	2,713	13	13	7	15				3,597
Add Persons/HH Changes	4	3	2	3	17	15	13	/	15	10	27	10	47
Address Change	0	0	0	0	0	0				10	27	10	- 47
Application Interview	3,842	4,062	3,819	4,784	5,055	4,420	4,125	4,872	4,458	4,091	4,557	4,297	52,382
- 	2,302	2,460	2,317	3,077	3,251	2,957	3,263	4,672	4,436	3,725	4,385		40,848
Application Processing									,			4,232	
CalFresh Expedited Pending 3 days	1,034	1,066 2	890	969	1,624	1,246 5	859 11	965 7	616	691 10	864 13	640 26	11,464 87
Call FERS Intoles Application			U	3	3				5 F 42C				
Calleers Intake Application						384 92	2,409 555	6,512	5,426	186 2	225	40 3	15,182
CalHEERS Ongoing Application	8	2	0	20	102			144 106	32	102			831
CalWIN Alerts	8		0	28	102	131	88	106	89		116	104	876
CF Denial Review	1		2		2	44	1	7		87	509	635	1,231
CF RRR Packet received late	1	0	2	5	2	11	4	/	2		8	8	53
Child Care Payments	0			0	0	0			0				0
COLA	0	0	0	0	0	0		=-0		_			0
EBT MC Card Issuance	3	9	2	12	92	112	88	50	4	7	2	4	385
Edwards	0	0	1	2	0	0		1		0	0.0	400	4
Express Lane Follow-up			_				17	70	55	69	96	129	436
Fair Hearing CWD	4	8	5	2	/	9	3	12	9	3	17	11	90
FileNET - Misc	10,502	11,547	9,634	9,174	12,498	9,859	9,323	10,126	8,115	6,551	7,803	7,972	113,104
Filenet- Activity Reports	419	1,319	558	560	264	296	78	50	57	67	61	92	3,821
IEVS Save	186	134	132	208	441	716	621	678	753	937	953	851	6,610
MC Ap Pending 45 Days	816	683	882	1,335	1,341	3,734	2,580	3,544	7,041	1,063	775	685	24,479
MC CF Application Pending 30 Days	750	802	565	717	751	774	648	639	748	552	705	512	8,163
MC Intake App Processing										1,029	2,085	2,790	5,904
MC RRR Processing	110	20	10	33	7	1		1	2	5	3	3	195
MCRRR Due	0	34	2	0	0	0			0	2	0	0	38
Medi-Cal RRR VCL Review	34	3	0	0	0	0							37
Meds Alert	29	42	7	33	46	41	63	66	96	77	82	80	662
Other	268	133	77	129	276	274	342	348	119	77	73	63	2,179
Other Agency Referral	1	19	10	10	75	106	98	42	19	18	8	5	411
Pending Benefits	96	133	106	98	174	163	201	179	113	137	94	118	1,612
Request for follow up information	2,296	2,897	3,319	2,749	3,904	3,601	3,331	3,569	3,189	2,830	3,153	2,643	37,481
Return Phone Call	13	83	66	102	157	170	127	117	107	117	100	91	1,250
Unscheduled Drops	237	191	216	208	223	Fress	ю Соы	nty -155	ervic <u>e</u> 4	Cent <u>e</u>	96	107	1,951
Grand Total	22,994	26,478	23,639	25,686	34,744	30,223	29,679	36,824	35,684	22,785	27,017	26,316	342,069

COMPARISON TOOL											
HIGHLIGHT IF:	Difference >	100									
AND:	% Difference >	30%									
Increase or	Difference as % of	A									
decrease from	previous month	Avg of current and previous 2 months									
previous month	value	previous 2 months									
Difference	% Difference	3-mo Average									
0											
0											
- 39	- 19.1%	188									
0											
0											
- 17	- 63.0%	16									
0											
- 260	- 5.7%	4,315									
- 153	- 3.5%	4,114									
- 224	- 25.9%	732									
+ 13	+ 100.0%	16									
- 185	- 82.2%	150									
0	0.0%	3									
- 12	- 10.3%	107									
+ 126	+ 24.8%	410									
0	0.0%	6									
0											
0											
+ 2	+ 100.0%	4									
0		0									
+ 33	+ 34.4%	98									
- 6	- 35.3%	10									
+ 169	+ 2.2%	7,442									
+ 31	+ 50.8%	73									
- 102	- 10.7%	914									
- 90	- 11.6%	841									
- 193	- 27.4%	590									
+ 705	+ 33.8%	1,968									
0	0.0%	4									
0		1									
0											
- 2	- 2.4%	80									
- 10	- 13.7%	71									
- 3	- 37.5%	10									
+ 24	+ 25.5%	116									
- 510	- 16.2%	2,875									
- 9	- 9.0%	103									
+ 11	+ 11.5%	13 115									
- 701	- 2.6%	25,373									
	,,										

TMT Summary- Ongoing (September 2013 thru August 2014)

Ongoing Task Creation Counts - Monthly

MONTH OF:

August 2014

Report Date: 9/26/2014

NOTE:

CalFresh RRR Appt - Created and loaded for the following month's CF RRR Interviews from EZ Appt; these tasks are scheduled to be performed in the following month.

Medi-Cal RRR VCL Review - Previously Medi-Cal RRR task; created for the review and completion of the Verification Check List to be mailed out with MC RRR packet for all MC RRRs due in 2 months. Task has to be completed and packets mailed out 75 days prior to the end of the MC RRR month. (NO LONGER ACTIVE)

Comparison Done **Row Labels** Sep-13 Oct-13 Nov-13 Dec-13 Jan-14 Feb-14 Mar-14 Apr-14 May-14 Jun-14 Jul-14 Aug-14 **Grand Total ACA Application Processing** 2 22 113 10 164 0 **ACA Interview** 31 133 174 **ACA Plan Selection ACA Verif Processing** 11 40 26 92 55 80 Add Persons Newborns 47 80 101 53 83 649 86 603 Add Persons/HH Changes 317 200 Address Change 35 19 143 74 35 51 275 84 63 57 134 81 1.051 Application Interview **Application Processing** 33 232 53 196 54 22 36 82 83 94 233 149 1,267 17 20 43 16 27 215 CalFresh Expedited Pending 3 days 62 4.094 5.074 5.277 4.648 4.761 4.529 4.690 5.913 CalFresh RRR Appt 4.384 6.654 5.673 5.604 61.301 CalHEERS Intake Application 37 156 2,080 889 1,140 559 199 5,060 CalHEERS Ongoing Application 974 2,282 204 134 11 50 3,662 54 66 24 13 25 **CalWIN Alerts** 18 16 467 36 732 46 CF Denial Review 49 970 872 CF RRR Packet received late 50 77 158 651 639 525 716 697 958 7,148 0 Child Care Payments 0 0 **COLA** 16 23 **EBT MC Card Issuance** 19 26 19 88 106 141 66 76 708 150 326 482 Edwards Express Lane Follow-up 18 48 32 39 17 Fair Hearing CWD 30 28 23 18 28 330 13 29 FileNET - Misc 16.323 23.355 19.682 20.946 18.943 15.502 15.110 15.039 14.743 15.290 18.941 17.780 211.654 7,226 5,860 6,417 6,118 6,515 5,398 6,171 6,145 5,983 6,481 5,709 5,386 73,409 Filenet- Activity Reports **IEVS Save** 183 334 488 434 454 524 683 1,127 1,044 1,207 1,483 1,261 9,222 53 53 92 48 375 92 321 56 97 1.583 MC Ap Pending 45 Days 178 211 15 64 36 115 32 82 49 29 54 MC CF Application Pending 30 Days 85 573 MC Intake App Processing 16 455 283 754 2.313 73 1,647 4,247 3.426 2,224 871 149 42 33 2.073 17.130 MC RRR Processing 12 16 MCRRR Due 7,489 4,774 35 39 8,412 10,979 31,765 5,002 4,095 9,105 Medi-Cal RRR VCL Review Meds Alert 146 114 63 149 123 146 117 156 221 329 421 550 2,535 1,048 470 1,394 655 818 559 Other 671 611 570 679 711 573 8,759 18 141 98 21 47 84 45 38 29 30 624 Other Agency Referral 33 **Pending Benefits** 72 62 74 35 32 76 118 100 827 111 64 4,240 2,583 2,902 3,439 3,310 Request for follow up information 1,626 3,024 2,805 2,707 3,019 2,792 3,065 35,512 192 519 344 402 696 572 404 479 455 454 278 5.079 Return Phone Call resn County ent<u>e</u>g 169 166 224 256 131 -530 VIC@3 147 212 1,775 **Unscheduled Drops** 37.086 57,073 44.897 42.280 38.281 32,302 34.509 35.276 50.119 40.352 37.122 494,050 **Grand Total**

C	OMPARISON TO	DL
HIGHLIGHT IF:	Difference >	100
AND:	% Difference >	30%
Increase or	Difference as % of	Avg of current
decrease from	previous month	and previous 2
previous month	value	months
Difference	% Difference	3-mo Average
0		
0		
- 1	- 100.0%	0
0		
0		
- 117	- 36.9%	201
0		
- 53	- 39.6%	91
- 84	- 36.1%	159
- 18	- 66.7%	13
- 69	- 1.2%	5,977
- 360	- 64.4%	633
+ 39	+ 354.5%	23
+ 22	+ 733.3%	14
- 44	- 95.7%	16
- 37	- 4.2%	888
0		
0	F0 20/	50
- 45 0	- 59.2%	58 1
- 11	- 61.1%	10
+ 10	+ 55.6% - 6.1%	23
- 323	- 5.7%	17,337 5,859
- 222	- 15.0%	1,317
- 114	- 13.0%	1,317
- 46	- 85.2%	22
- 172	- 37.8%	251
- 41	- 56.2%	806
+4	+ 33.3%	3,669
0	. 33.370	5,505
+ 129	+ 30.6%	433
- 259	- 31.7%	650
+1	+ 3.4%	32
- 18	- 15.3%	98
- 129	- 3.8%	3,271
- 176	- 38.8%	396
+ 65	+ 44.2%	14 162
- 3,230	- 8.0%	42,531

TMT Combined Report Summary

(August 2014)

Counts do not inc	ude MC RRR Processing	or MCRRR Due tasks.
-------------------	-----------------------	---------------------

Report M	lonth: Aug 2014	; Run Date: 9/2	24/14				CARRYOVER + ASSIGNED			REG + OT	
							G	Н	1	J	K
			CARRYOVER	FROM	то	ASSIGNED <u>See Detail</u>	TOTAL	REG	ОТ	COMPLETED <u>See Detail</u>	PENDING
	Average Allocation for the Month	Prod. Index (Avg. Tasks/Hour in Regular Time)	CARRYOVER from Previous Month	Carryover (Reassigned FROM District)	Carryover (Reassigned TO District)	Newly ASSIGNED During Month	TOTAL Tasks to Complete	Completed During Regular Hours (REG)	Completed Outside of Regular Hours (OT)	Total Number of Tasks COMPLETED	Tasks PENDING at End of Month
Intake	47.71%	1.8	9,499	3,662	3,415	25,174	34,426	27,236	1,357	28,593	6,832
Ongoing	38.01%	2.2	4,954	1,834	1,940	32,836	37,896	34,802	1,431	36,233	4,032
Not found	d in Intake/Օոչ	going groups	634	141	935	1,708	1,318	399	1,717	359	
		Total	15,087	5,637	5,635	58,945	74,030	63,356	3,187	66,543	11,223

TMT Allocation

- 299 EWs in Ongoing Group
 - ➤ 113.65 Avg Effective Ongoing Workers
 - 17.33 Avg FTE for Approved Time Off
 - 162 Ongoing (includes 36 RSU/Drop EWs)
 - 135 Call Center
 - 2 Out Reach
- 26 EWs in ABD Ongoing Group
 - > 18.36 Avg Effective ABD Ongoing Workers
 - 0.57 Avg FTE for Approved Time Off

- 172 EW in Intake Group
 - ➤ 81.06 Avg FTE Intake Workers
 - 17.04 Avg FTE for Approved Time Off
 - 128 Intake (includes 19 RSU/Drop EWs)
 - 25 Call Center
 - 19 Out Reach
- 17 EWs in ABD Intake Group
 - > 13.5 Avg FTE ABD Intake Workers
 - 1.61 Avg FTE for Approved Time Off

TMT Summary (March 2014 thru August 2014)

*MC RRR Tasks Removed

Month	CARRYOVER from Previous Month*	Carryover (Reassigned FROM District)	Carryover (Reassigned TO District)	Newly ASSIGNED During Month*	TOTAL Tasks to Complete*	Completed During Regular Hours* (REG)	Completed Outside of Regular Hours* (OT)	Total Number of Tasks COMPLETED*	Tasks PENDING at End of Month*
Mar 2014	12,224	3,507	3,516	64,557	76,790	55,446	6,770	62,216	14,275
Apr 2014	14,275	2,521	2,573	68,142	82,469	58,962	5,446	64,408	12,797
May 2014	12,792	2,509	3,816	67,800	81,899	56,489	3,903	60,392	23,862
Jun 2014			4,498	58,395	82,264	58,988	5,240		
Jul 2014	21,603	4,911	4,913	64,687	86,292	67,926	5,519	73,445	15,087
Aug 2014		-		58,945					11,223
90,000 90,000 80,000 70,000 60,000									-
50,000									
30,000							×		
10,000	*	*		×					*
	Mar 2014	Apr 201	14	May 2014	Jun 2	2014	Jul 2014	Aug	g 2014

Call Center and Call Handling

- Staff organized into four separate Call Centers functions: Ongoing MN/CF;
 Ongoing CalWORKs; ACA Warm Hand-Off; and CalFresh Missed Appointment
 Call Center (Intake)
- Our MN/CF Phone to Task time split is currently 70/30 respectively
- Missed Appointment Call Center take inbound calls and conduct interviews for CalFresh applicants who missed their initial interview appointment
- Service Center staff create a voice mail message directing clients to the Call Center
- Call Center staff have "universal scheduler" access in EZ Appointment which will allow them to schedule clients for appointments at any office location
- Robocalls computerized autodialer to deliver pre-recorded message reminding clients of documents needed to be submitted prior to deadlines (SAR, RRRs)

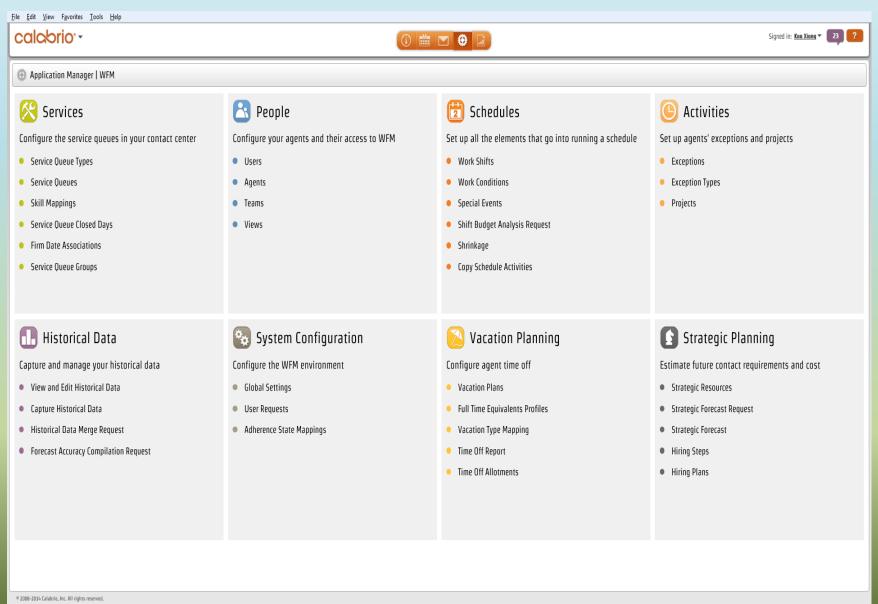
Call Center

Agent telephones – (Phone trees)

Call Management – Automatic Call Distribution (ACD) Components

- Services phone queues
- Staffing agent setup
- Schedules
- Exceptions (time-off)/Projects (task time)
- Forecasting –historical data

Call Management

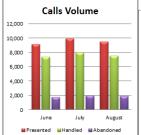


ACD Call Center

The Automated Call Distribution (ACD) -Combined Report displays a 3 month comparison of particular Queue Groupings.

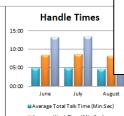
- CalFresh/Medi-Cal/ACA Direct
- CalWORKs
- ABD (Aged, Blind, Disabled)
- ACA Warm Handoff

		June	July				
CalWORKS	English	Spanish	June	English	Spanish	July	% Differend May to .
Presented	8,212	982	9,194	9,082	887	9,970	8.449
Handled	6,608	804	7,412	7,291	690	7,981	7.689
Abandoned	1,603	178	1,781	1,791	197	1,989	11.68
% of Calls Abandoned	19.52%	18.13%	19.37%	19.72%	22.21%	19.95%	2.999
Average Time to Abandon (Min:Sec)	05:59	06:16	06:01	05:16	05:47	05:19	-11.63
Average Speed to Answer (Min:Sec)	04:25	05:50	04:34	04:37	06:40	04:48	5.119
Calls Meeting Service Level	3,388	328	3,716	3,242	225	3,467	-6.709
Service Level (% Calls Answered less than 1 min)	41.26%	33.40%	40.42%	35.70%	25.37%	34.77%	-13.98
Average FTE Per CSQ (Skill Set)	13.73	5.72	13.73	13.88	5.97	13.88	1.079
Average Calls Per Agent per day	22.92	6.69	25.71	23.88	5.26	26.14	1.709
Ave Calls per Agent FTE per month	481.28	140.56	539.84	525.42	115.63	575.14	6.549
Average Total Talk Time (Min:Sec)	04:50	05:08	04:52	04:49	05:06	04:50	-0.689
Average Work Time (Min:Sec)	08:19	08:56	08:23	08:37	08:48	08:38	2.989
Average Handle Time (Min:Sec)	13:09	14:04	13:15	13:26	13:55	13:28	1,649

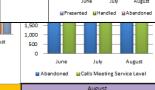




Ave Calls per Agent FTE per month







50,000

40,000

30,000

Calls Volume

	Julie			July				August			
Missed Appointment	English	Spanish	June	English	Spanish	July	% Difference from May to June	English	Spanish	August	% Difference From June to May
Presented	1,165	239	1,404	1,235	256	1,491	6.20%	984	199	1,183	-20.66%
Handled	1,062	193	1,255	1,104	207	1,311	4.46%	886	161	1,047	-20.14%
Abandoned	103	46	149	131	49	180	20.81%	98	38	136	-24.44%
% of Calls Abandoned	8.84%	19.25%	10.61%	10.61%	19.14%	12.07%	13.78%	9.96%	19.10%	11.50%	-4.74%
Average Time to Abandon (Min:Sec)	08:25	14:59	10:27	05:32	07:12	05:59	-42.74%	06:05	06:37	06:14	4.18%
Average Speed to Answer (Min:Sec)	02:55	08:08	03:43	04:13	05:37	04:26	19.28%	02:33	02:33	02:48	-36.84%
Calls Meeting Service Level	771	96	867	643	112	755	-12.92%	620	620	718	-4.90%
Service Level (% Calls Answered less than 1 min)	66.18%	40.17%	61.75%	52.06%	43.75%	50.64%	-18.00%	63.01%	63.01%	60.69%	19.85%
Average FTE Per CSQ (Skill Set)	4.53	1.83	4.53	4.35	3.16	4.35	-3.88%	3.92	2.60	3.92	-9.98%
Average Calls Per Agent per day	11.16	5.02	13.19	11.52	2.98	13.69	3.73%	10.27	2.81	12.14	-11.29%
Ave Calls per Agent FTE per month	234.44	105.46	277.04	253.54	65.45	301.07	8.67%	226.02	61.92	267.09	-11.29%
Average Total Talk Time (Min:Sec)	06:48	06:26	06:44	06:49	05:38	06:38	-1.49%	07:08	07:08	06:55	4.27%
Average Work Time (Min:Sec)	07:11	05:06	06:52	07:37	04:00	07:02	2.43%	08:13	08:13	08:00	13.74%
Average Handle Time (Min:Sec)	13:59	11:32	13:36	14:26	09:39	13:41	Free ano	rannı	[V15:21 >	erwace	e Conter

August 2014 **ACD Combined Report** August August English Spanish June English Spanish July English Spanish 55,512 51,413 7.97% 41,286 10,127 44,919 10,592 38,986 8,197 36.396 42.757 43,690 Handled 29.672 6,724 35,364 7.393 17.48% 36,449 7,241 2.18% Abandoned 3,402 9,550 3,198 12,749 -15.09% 2,533 956 -72.63% 11,612 % of Calls Abandoned -67.80% 60,000



	June			July				August			
CalFresh/Medi-Cal/ACA Direct	English	Spanish	June	English	Spanish	July	% Difference from May to June	English	Spanish	August	% Difference From June to May
Presented	31,247	8,797	40,044	33,638	9,254	42,892	7.11%	28,179	7,024	35,203	-17.93%
Handled	21,344	5,619	26,963	26,035	6,309	32,344	19.96%	27,595	6,317	33,912	4.85%
Abandoned	9,903	3,178	13,081	7,601	2,945	10,546	-19.38%	582	707	1,289	-87.78%
% of Calls Abandoned	32%	36.13%	32.67%	22.60%	31.82%	24.59%	-24.73%	2.07%	10.07%	3.66%	-85.12%
Average Time to Abandon (Min:Sec)	08:15	12:21	09:15	08:21	12:37	09:32	3.06%	02:16	06:48	04:45	-50.17%
Average Speed to Answer (Min:Sec)	11:15	17:37	12:34	07:16	14:08	08:37	-31.43%	00:43	05:04	01:32	-82.21%
Calls Meeting Service Level	4,296	635	4,931	11,074	1,177	12,251	148.45%	23,421	2,732	26,153	113.48%
Service Level (% Calls Answered less than 1 min)	13.75%	7.22%	12.31%	32.92%	12.71%	28.56%	132.01%	83.11%	38.89%	74.29%	160.12%
Average FTE Per CSQ (Skill Set)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	75.23	12.76	75.23	N/A
Average Calls Per Agent per day	N/A	N/A	N/A	N/A	N/A	N/A	N/A	16.7	22.5	20.49	N/A
Ave Calls per Agent FTE per month	N/A	N/A	N/A	N/A	N/A	N/A	N/A	366.8	495.1	450.78	N/A
Average Total Talk Time (Min:Sec)	06:35	06:24	06:32	06:50	06:22	06:45	3.32%	06:27	06:20	06:25	-4.94%
Average Work Time (Min:Sec)	07:24	07:14	07:22	07:26	07:17	07:24	0.45%	06:42	07:02	06:46	-8.56%
Average Handle Time (Min:Sec)	13:59	13:38	13:54	14:17	13:39	14:09	1.80%	13:09	13:21	13:11	-6.83%





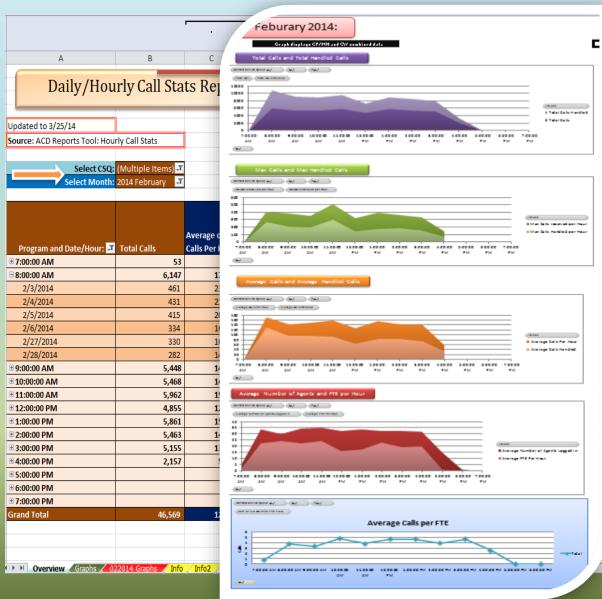


Graphical display of several data sets

- Service Levels (Calls meeting Service Levels)
- Handle Times (Avg Talk Time, Work Time, Handle Time)
- Call Volume (Presented, Handled, Abandoned)

LINK: ACD - Combined Report

Hourly Call Stats Report:



The Hourly Call Stats presents combined call data for the CF/MN and CW Call Service Queue separated by the hour. **Total Calls**

- - Average Calls Per Hour
 - Peak Calls Per Hour
 - Total Handled calls
 - **Average Calls Handled**
 - Peak Calls Handled
 - Percent of Calls Handled
 - Average Agents Logged In
 - Average FTE's Per Hour
 - Average Calls Per FTE Field



Activity Code Report:

ACD Activity Code Report: Operational View

PM (Multiple Items) J
District (Multiple Items) J

Activity Code	Activity Code Counts	Average Handle Time	% of Total
□ 210 Information and Referrals	6536	0:09:35	21.20%
∃9QCC	126	0:08:15	0.41%
☐ Esperanza Aguilar	42	0:10:47	0.14%
CalFRESH English	5	0:07:13	0.02%
CalFRESH Spanish	5	0:10:29	0.02%
Medi-Cal English	9	0:11:01	0.03%
Medi-Cal Spanish	23	0:11:31	0.07%
⊕ Sandra Ramirez	31	0:07:43	0.10%
⊕Thai Her	40	0:06:37	0.13%
⊕ Veronica Flores	13	0:06:23	0.04%
⊕ 9QDD	193	0:10:15	0.63%
⊕9QGG	160	0:08:55	0.52%
⊕9QHH	403	0:08:42	1.31%
±9QII	754	0:10:05	2.45%
⊕9QLL	333	0:10:36	1.08%
⊕ 9QSS	409	0:08:24	1.33%
⊕9QTT	1298	0:08:36	4.21%
⊕9QUU	323	0:10:22	1.05%
⊕9QWW	551	0:11:57	1.79%
⊞INAA	1	0:12:51	0.00%
⊕UQEE	207	0:06:17	0.67%
⊕UQFF	379	0:08:45	1.23%
⊕∪QMM	187	0:12:50	0.61%
⊕UQNN	173	0:09:25	0.56%
⊕∪QQQ	246	0:07:03	0.80%
⊕ UQRR	324	0:12:47	1.05%
⊕UQVV	469	0:09:32	1.52%
■ 240 Inquire Due to Medi-Cal Coverage	3255	0:14:45	10.56%
⊕ 640 Information and Referrals	2112	0:12:11	6.85%
■ 220 Inquire About a NOA or Form	2096	0:12:41	6.80%
■ 100 Activity Report Inquiry	1880	0:12:18	6.10%
Overview Operational View Instru	ctions (%)	Fresno Coa	nty - Sei

Choose a PM:

 Click here to filter by "PM" or "Select All" to see the overall numbers.

Activity Codes

- •The initial view is the Total Actitity Code count sorted by % of Total (last Colomn).
- Double click the Activity Code to drill down to the next selection.

Call Queue Total

- •Call Queue Total shows the total number of Activity Codes by each Call Queue. Double click to see the count seperated by language.
- •Double click the corrisponding Activity Code row to close the expanded view.

To Close large groups at once, right click on the field you want to minimize and select "Collapse Entire Field". You can also use this to open fields by choosing "Expand Entire Field".

Activity Code Report: September

Top 10 Activity Codes by Percentage:

	Activity Code	Average Handle	
Activity Code	Counts	Time	% of Total
210 Information and Referrals	6536	0:09:35	21.20%
240 Inquire Due to Medi-Cal			
Coverage	3255	0:14:45	10.56%
640 Information and Referrals	2112	0:12:11	6.85%
220 Inquire About a NOA or Form	2096	0:12:41	6.80%
100 Activity Report Inquiry	1880	0:12:18	6.10%
130 Appointments	1637	0:10:52	5.31%
150 Document Received Verify	1278	0:13:31	4.15%
230 Inquire Due to Benefit Change	937	0:14:30	3.04%
160 EBT Card Issue	827	0:11:36	2.68%
110 Address Phone Number Change	740	0:13:31	2.40%

ACA Codes:

100-290: CalFresh, Medi-Cal & CalWORKS

500-640: Intake Missed Appt

800-824: ACA

- 30,825 Activity Codes Captured
 - o ACD Reporting Tool Recorded 30,821 Handled Calls. 9 Calls were unaccounted for.
 - Of the 9 Calls unaccounted for 5 were from SSPS Kou Xiong made in the discontinued Hmong queue and were not included in the call count as they did not have an attached Activity Code.
 - The system did not record the remaining 4 calls.
- Activity Codes captured in the MN English queue decreased by -19% with 7,999 codes recorded compared to January.
- Activity Codes captured in the CF English queue decreased by -11% with 8,535 codes recorded compared to January.
- Activity Codes captured in the CalWORKs English queue decreased by -16% with 5,484 codes recorded compared to January.

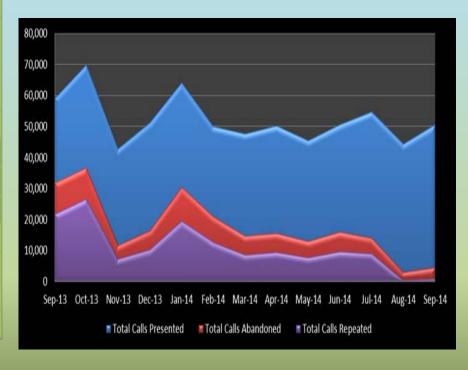
Daily/Weekly/Monthly Unit and Agents Call Stats:

UNIT		AGENTS		TOTAL D IN TIME		PER HOUR BY HANDLED O TEAM H		OF CALLS	OF CALLS UNANSW HANDLED		HANDLE RATIO F	AVERAGE HANDLE TIME	DIFFERENCE FROM AVERAGE HANDLE TIME
9QCC		5	27:1	6:45		3.63	99	(0.57)	(0.57)		99.00%	00:16:16	(00:01:41)
9QDD		8	16:1	2:46		3.70	60	(39.57)		0	100.00%	00:15:19	(00:00:44)
9QGG		10	38:2	23:59		3.99	153	53.43		0	100.00%	00:14:24	00:00:10
9QHH		8	21:1	1:08		4.11	87	(12.57)		0	100.00%	00:13:44	00:00:50
9QII		5	10:1	4:33		4.89	50	(49.57)		0	100.00%	00:12:07	00:02:27
9QLL		10	18:5	52:09		4.40	83	(16.57)		1	98.81%	00:11:49	00:02:45
AGENT NAME	UNI		NT TOTAL SED IN TIME	AVERAGE PER HOU AGEN	IRBY	CALLS HANDLED	DIFFERENCE OF CALLS HANDLED	AGENT CALLS UNANSWERED	HANDLE RATIO	AVERAGE HANDLE TIME		OM AVERAGE DLE TIME	
Esperanza Aguilar	9QCC	0	5:23:44	4.27		23	8.33	0	100.00%	00:14:10	00:00:16	00:06:1	2 00:00:36
Katherine Malpica	9QCC	0	6:04:25	3.79		23	8.33	0	100.00%	00:14:32	(00:00:04)	00:05:3	
Sandra Ramirez	9QCC	0	5:26:14	2.76		15	0.33	0	100.00%	00:21:41	(00:07:14)	00:08:4	
Thai Her	9QCC	0	5:34:41	3.41		19	4.33	0	100.00%	00:17:40	(00:03:13)	00:08:3	
Veronica Flores	9QCC		4:47:41	3.97		19	4.33	1	95.00%	00:15:13	(00:00:46)	00:07:5	
Arturo Garcia	UQQQ		5:33:43	5.59		31	16.33	0	100.00%	00:10:04	00:04:22	00:04:3	
Kirsten Rocha	UQQQ		5:41:10	4.40		25	10.33	0	100.00%	00:13:24	00:01:02	00:07:3	(
Lyndon Vang	UQQQ		4:18:07	4.19		18	3.33	0	100.00%	00:13:25	00:01:02	00:08:2	(,
Nathaniel Parsons	UQQQ		4:18:36	5.35		23	8.33	0	100.00%	00:11:17	00:03:09	00:07:5	. ,
Sylvia Baiz	UQQQ		6:33:49			54	39.33	0	100.00%	00:07:20	00:07:06	00:04:1	
Juan Hernandez	UQRR		4:04:21	1.48		6	(8.67)	2	75.00%	00:40:57	(00:26:30)	00:08:4	
Kay Vang	UQRR		4:12:47	3.81		16	1.33	0	100.00%	00:15:50	(00:01:23)	00:08:0	
Patricia Hernandez Gabriella Saunders	UQRR		4:34:47 3:57:22	4.60 5.06		21	6.33 5.33	0	100.00% 90.91%	00:12:53	00:01:33 00:03:38	00:06:5	(
	UQVV		5:48:29			20	5.33	0	100.00%	00:10:48		00:05:3	
Guadalupe Trevino Maria I Torres	UQVV		5:13:23	3.45 1.34		7	(7.67)	0	100.00%	00:16.25	(00:01:58)	00:08:1	(
Mytrail Carter	UQVV		2:05:32	5.76		12	(2.67)	0	100.00%	00:44:33	00:03:54	00:07:3	, ,
Pao L. Vang	UQVV		5:40:11	3.53		20	5.33	1	95.24%	00:16:46	(00:02:19)	00:03:3	
Taneia Green	UQVV		6:30:46	4.31		28	13.33	0	100.00%	00:10:40	00:00:26	00:05:4	` ,
	94 Total Calls Handle					15 Total Avg Calls			Total Av Handle Time Total Av	00:14:27 :	Total Avg Talk 1 Total Avg Talk Tir	Time: 00:06:4	
						Aneward			Handle Time i		Social Anglia III	ande:	Work Time in

Unit and Agent Call stats enables us to track Agent performance and to identify trends.

Call Abandonment Summary Report

Date:	Aug-14	Sept-14	% Difference
Total Calls Presented*	44,490	50,711	13.98%
Abandoned	3,077	4,614	49.95%
Abandoned (% of Total)	6.92%	9.10%	31.56%
Repeats	553	894	61.66%
Repeats (% of Total)	1.24%	1.76%	41.83%
Repeats (% of Abandoned)	17.97%	19.38%	7.81%
Total minus Abandoned	41,413	46,097	11.31%
Total minus Repeats	43,937	49,817	13.38%
Abandoned minus Repeats	2,524	3,720	47.39%
Abandoned minus Repeats (% of Total)	5.67%	7.34%	29.30%



Source: http://acdreports/

Selected Report Type: CallAgentCSQ

Call Abandonment Report

Mon	th	8/1/2014 🕶																		
			Sum of	Sum of % of		Sum of % of Abandone	Sum of	Sum of % of Abandone		Sum of % of Ave Abandon			Sum of	Sum of % of Abandon	Sum of	Sum of % of Abandon	Sum of	Sum of % of Abandon	Sum of	Sum of % of Ave Abandon
		Sum of Calls									By Overall	Sum of Calls	1	ed 0-15	(A) 0-30	ed Calls 0		ed Calls 0		ed 0-60
		Abandoned		0-15 Sec		Sec		Sec		Sec	CSQ Groups	Abandoned	Sec	Sec	Sec		Sec	45 Sec	Sec	Sec
ABD		89		50.56%	54	60.67%	58		66		Overall	3,489	1,100	31.53%		42.39%	1,810	51.88%	2,090	59.90%
ABD		17 17		35.29% 58.82%	6 14	35.29% 82.35%	8 16		8 16		CF/MN/CW	106 3,201	51 993	48.11% 31.02%	1,344	56.60% 41.99%	1,656	62.26% 51.73%	74 1,916	69.81% 59.86%
	Direct Eng Direct Spn	28		35.71%	13	46.43%	15		16		CF/MN	1,244	383	30.79%	515	41.40%	635	51.05%	741	59.57%
	Warm Eng	1	10	100.00%	13	100.00%	1			100.00%	· ·	1,957	610	31.17%	829	42.36%	1,021	52.17%	1,175	60.04%
	Warm Spn	0			0	#DIV/0!	0		0		ACA Overall	46		45.65%	28	60.87%	32	69.57%	33	71.74%
CF E		304		48.03%	190	62.50%	220	72.37%	251		ACA Warm	1			1	100.00%	1	100.00%	1	100.00%
CF S		272	50	18.38%	7 5	27.57%	102	37.50%	120	44.12%	ACA Direct	45	20	44.44%	27	60.00%	31	68.89%	32	71.11%
CW	ng	1763	580	32.90%	791	44.87%	963	54.62%	1104	62.62%	Missed Appt	136	35	25.74%	47	34.56%	56	41.18%	67	49.26%
CW S	Spn	194	30	15.46%	38	19.59%	58	29.90%	71	36.60%										
Miss	ed App Eng	98		28.57%	35	35.71%	40		48				67							
	ed App Spa	38		18.42%	12	31.58%	16		19				33		1,175					
MN		261		50.19%	152	58.24%	188	72.03%	205	78.54%		A) 0-60 Sec		741						
MN :		407	56	13.76%	98	24.08%	125	30.71%	165	40.54%			74				2,090			
	nd Total	3489	1100	31.53%	1479	42.39%	1810	51.88%	2090	59.90%							2,030			
	rval Difference:				379		331		280				56 32							
Mor	th 📲										Sum of I	A) 0-45 Sec	-		,021					
Su	m of Calls Abandoned	Sum of (A) 0-60	0 Sec								Julii Vi ţi		66	635						
		ABD ENG	L66 89										00			1,810				
		ABD Spn 8											47							
	464.0	-											28	829						
		Direct Eng									Sum of (A) 0-30 Sec 📒		515						
		Direct Spn 📙 1	28									I	60							
	ACA V	Warm Eng 1													1,	479				
	ACA V	Warm Spn 0											35							
		CW Eng					1104			763			21	610						
		CW Spn	71 19	1							Sum of (A) 0-15 Sec	383							
CS	Q Name ▼]	FS Eng		251 304								L	51		1.100					
		FS Spn	120	304											1,100					
				272									136 46							
			48 98								Sum of Calls A	Shandoned				1,9	57			
	Missed	Appt Spn 📙	38								Sam Or Cults P	a.a.iuoiicu	106		1,244					
		MN Eng	20	5 26 1								-	100						3,4	89
		MN Spn	165	407									F00	1.000	1 500	2.000	2.500	2.000		_
						_		_				-	500	1,000	1,500	2,000	2,500	3,000	3,500	4,000
			Valu										Missed Appt	■ACA Ove	erall ≌CW	/ ≌CF/MN	≅ ABD	Overall		
				Sum of (A) 0	-60 Sec	■ Sum of Call:	s Abandon	ed												

Call Center Workforce Management

Adherence: The percentage of time that agents follow their schedules. When calculating adherence, Workforce Management (WFM) considers scheduled arrival and departure times, breaks, lunches, and time spent on scheduled activities.

Conformity: The percentage of time an agent works the right amount of time regardless of the time of day when the agent works. Schedule conformity does not take arrival and departure times into account. For example, if an agent is scheduled to work from 08:00 to 16:00, but instead works from 10:00 to 18:00, his or her conformity is 100 percent but adherence is 0 percent.

Occupancy: The percent of logged-in time that an agent spends in active contact handling states (for example, on incoming calls, in wrap-up activity, or outbound

Agent and Team Performance By day

calls).

_	roductivity		iormani	се ву и	ay	
Agent Number	ACD ID	Date	Adherence %	Conformance %	Occupancy %	Utilization %
aparra	aparra	2014-10-01	0.0	0.0	92.1	86.6
aparra	aparra	2014-10-02	0.0	0.0	97.7	92.0
aparra	aparra	2014-10-03	0.0	0.0	91.4	89.7
aparra	aparra	2014-10-04	0.0	0.0	0.0	0.0
aparra	aparra	2014-10-05	0.0	0.0	0.0	0.0
aparra	aparra	2014-10-06	0.0	0.0	92.5	91.3
aparra	aparra	2014-10-07	0.0	0.0	93.7	93.0
Total			0.0	0.0	93.3	90.2

Call Center – Staff Information

All Department Staff are able to view Real-Time information on the current Call Center wait times by Call Skill Queue



MON	THLY RE	PORTS					CURRENT REPORT	MONTH:	Sep-2014
ID	Туре	Report	Analyst	Current Month Due Date	Previous Month Status	Current Month Status	Location	Link	Available in OBIEE
DR503	LTS	Analysis	AC	10/7	AVAILABLE		\\santacruz\5610\P	<u>LINK</u>	
DR502	LTS	Dashboard	AC	10/7	AVAILABLE		\\santacruz\5610\P	<u>LINK</u>	YES
DR110	Intake	Application Processing Report	NY	10/13	AVAILABLE		\\santacruz\5610\P	<u>LINK</u>	
DR111	Intake	Applications Received Report	NY	10/7	AVAILABLE		\\santacruz\5610\P	<u>LINK</u>	YES
DR112	Intake	Approved Cases in Intake Report	NY	10/7	AVAILABLE		\\santacruz\5610\P	<u>LINK</u>	YES
DR113	Intake	Pending and Overdue Applications Report	NY	10/1	AVAILABLE		\\santacruz\5610\P	<u>LINK</u>	
DR104	Intake	Summary (REFER TO AGING REPORT)	GB	10/13	HOLD		\\santacruz\5610\P	<u>LINK</u>	
DR210	Ongoing	Active Cases Report	NY	10/7	AVAILABLE		\\santacruz\5610\P	<u>LINK</u>	
DR211	Ongoing	RRR Status Report	NY	10/7	AVAILABLE		\\santacruz\5610\P	<u>LINK</u>	
DR410	ACD	Abandoned Calls Report	AC	10/7	AVAILABLE		\\santacruz\5610\P	<u>LINK</u>	
DR411	ACD	Activity Code Report	AC	10/7	AVAILABLE		\\santacruz\5610\P	<u>LINK</u>	
DR401	ACD	Combined Report	AC	10/7	AVAILABLE		\\santacruz\5610\P	<u>LINK</u>	
DR412	ACD	Repeat Calls Report	AC	10/7	AVAILABLE		\\santacruz\5610\P	<u>LINK</u>	
DR301	TMT	Combined Report	GB	10/15	AVAILABLE		\\santacruz\5610\P	<u>LINK</u>	
DR310	TMT	Task Creation Report	GB	10/15	AVAILABLE		\\santacruz\5610\P	<u>LINK</u>	
DR311	TMT	Tasks Completed by Call Center	NY	10/15	IN DEVELOPMENT		N/A	N/A	
DR312	TMT	TMT Allocation Report	NY	NEW	AVAILABLE		\\santacruz\5610\P	<u>LINK</u>	
DR602	SC	Dashboard	GB	10/17	PENDING		\\santacruz\5610\P	<u>LINK</u>	

ACD AGENT/UNIT STATISTICS	
Daily AGENT Statistics	
Daily UNIT Statistics	
Monthly AGENT Statistics	
Monthly UNIT Statistics	

RESOURCES	
OBIEE LOGIN	REPORTS OVERVIEW PPT
ABD Command Center Launch Reports	REPORTING MANUAL
MC Application Aging Report	REPORTS TRAINING